This fall semester is part of the two-semester course in grand strategy, which examines the theory and practice of grand strategy in both historical and contemporary contexts, from a variety of analytical perspectives. Grand strategy focuses on how efforts expended in any important initiative – whether undertaken by an individual, a group, an organization, a state, or an international institution – combine to produce objectives sought.

The objectives of the fall semester are to develop students’ capacities to frame priorities in response to pressing problems of national or global concerns, develop and propose grand strategy to address selected issues of political, economic, and social import; and present their ideas in succinct and compelling ways, both in writing and orally. The course also seeks to develop leadership capacity and ability to work in groups, skills practiced through the Marshall Brief and simulation exercises.

From the application of principles extracted from your reading and discussions in the spring semester as well as your research and group work in the fall semester, we intend for students to derive a set of guidelines for the making of grand strategy that will be useful in any future leadership role in which you may be called upon to connect desired ends with available means.
Fall semester grading
Students will receive a grade for each semester of the course, in accordance with the systems employed in their respective schools. Evaluations will be based upon written assignments, individual participation in seminar discussions, and other Grand Strategy-sponsored events, and collective contributions to policy briefs and the crisis simulation. Grades will be lowered for late submissions.

Summer internship/research project papers
Each student must submit a 2-5 page outline or draft on her/his summer internship/research project paper by October 8. Final reports of approximately 5,000 – 8,000 words are due on December 3. Both the draft and the final report are to be submitted electronically to Christopher Miller at the e-mail address above. In addition, a hard copy of the final report is to be turned in at the office of International Security Studies, 31 Hillhouse Avenue. When preparing both drafts and final papers, students should seek to connect the principles of grand strategy learned during the first semester, their summer research or internship experience, and their observations and recommendations on the selected topic.

Required Reading
Reading assignments for the first four weeks of the fall semester are listed below under “core reading.” Articles can be found on the course V2 website. Assigned books, marked with an asterisk (*), should be purchased on-line or through your preferred book vendor.

Grand Strategy Lecture Series
Grand Strategy lectures, open to the entire Yale community, will provide a backdrop for the semester's studies. Topics, dates, times and locations will be announced as they are confirmed. All students will have the opportunity to attend a private dinner discussion with at least one speaker in this lecture series.

Special events and dinner sessions
Throughout the semester, there will be additional opportunities – open only to Grand Strategy students -- to meet with distinguished practitioners and scholars. We will announce these events as far in advance as practicable. Space is often limited for these occasions, so participation is on a “first come, first served” basis. Students who sign up for an event but cannot attend must contact Kathleen Galo kathleen.galo@yale.edu as soon as possible.

Questions
Please direct any course-related questions to Christopher Miller, Associate Director of the Brady-Johnson Program in Grand Strategy, at CR.Miller@yale.edu
Contemporary Issues of Grand Strategy

**Week I: Where Do We Stand?**

*Friday, 4 September*

*Discussion Leaders: John Gaddis, Charles Hill, Elizabeth Bradley*

*Location: HGS 211*

**Core reading:**


**Week II: Grand Strategy of US-Iran Relations**

*Monday, 14 September*

*Discussion Leaders: John Negroponte, Emma Sky, Ted Wittenstein*

*Location: HGS 211*

**Core reading:**


Ken Pollack, *Unthinkable: Iran, the Bomb, and American Strategy*, Simon & Schuster (September 10, 2013), pp 3-63


*The Washington Post*, “Iran’s Grand Strategy Is to Become a Regional Powerhouse”

http://www.washingtonpost.com/opinions/irans-grand-strategy/2015/04/03/415ec8a8-d8a3-11e4-ba28-f2a685dc7f89_story.html

Cover letter and overview of the WMD Commission report

http://www.gpo.gov/fdsys/search/pagedetails.action?granuleId=&packageId=GPO-WMD&fromBrowse=true

Current Iran-US nuclear agreement

http://www.state.gov/r/pa/prs/ps/2015/04/240170.htm

To see how highly the U.S. prioritizes Iran, read the 2015 National Security Strategy.

Week III: Economic Inequality as a Global Issue

Discussion Leaders: Chris Miller, Paul Solman
Location: HGS 211

Core reading:


Gregory Clark, The Son Also Rises, Princeton University Press, 2014; Chapters 1-3.

Tom Church and Chris Miller, “Background Facts on Inequality Chart Book” (unpublished paper)

Marshall Brief Workshop

Workshop Leaders: John Gaddis, Charlie Hill, Elizabeth Bradley
Location: HGS 211

This evening session, which will be held from 5:30 p.m. to 7:00 p.m., will cover writing, presentation and briefing skills. Light dinner served.

Week IV: Grand Strategy of Health and Health Care

Guest Discussion Leader: Elizabeth Bradley
Location: HGS 211

Core reading:


**Examining the Challenges of the 21st Century**

**Preparation format:**

- ✓ Groups of four to five students will be assigned to individual topics below.
- ✓ Readings will be announced online, and distributed online and, if necessary, at ISS.
- ✓ Groups will submit a concise (no more than ten pages, excluding appendices) written ‘Marshall brief’ on their assigned topic no later than one week prior to their presentation date.

**Presentation schedule:**

- ✓ Team presentations (45 minutes; data projector available)
- ✓ Question and answer (30 minutes)
- ✓ Instructor-facilitated feedback (balance of class period)

<table>
<thead>
<tr>
<th>Presentation Date</th>
<th>HGS 217b Athenians</th>
<th>HGS 220b Spartans</th>
<th>Readings and Marshall Policy Brief Due Date</th>
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<tbody>
<tr>
<td>5 October</td>
<td>1</td>
<td>5</td>
<td>28 September</td>
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<td>12 October</td>
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<td>26 October</td>
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<td>8</td>
<td>19 October</td>
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Team 1: Technology Shifts and the Middle Class  Monday, 5 October and 2 November
Principal: GS Faculty
Briefing Team Members:

Audience:
Chair of the Council of Economic Advisors
Director of the Office of Science & Technology Policy (OSTP)
Senior Adviser to the President

Team 2: U.S. - China Relations  Monday, 12 October and 9 November
Principal: GS Faculty
Briefing Team Members:

Audience:
U.S. Secretary of Treasury
U.S. Secretary of State
Senior Adviser to the President

Team 3: ISIS and Middle East-North Africa (MENA)  Monday, 19 October and 16 November
Principal: GS Faculty
Briefing Team Members:

Audience:
Secretary of State
Secretary of Defense
Senior Adviser to the President

Team 4: Cybersecurity  Monday, 26 October and 30 November
Principal: GS Faculty
Briefing Team Members:
Audience:
Commander of the U.S. Cyber Command
Director of the National Security Agency
FBI Director of Cyber Crime
Senior Adviser to the President

Team 5: Crisis of the Oceans  Monday, 5 October and 2 November
Principals: GS Faculty
Briefing Team Members:

Audience:
Secretary of the Navy
Under Secretary of Commerce for Oceans and Atmosphere
Senior Adviser to the President

Team 6: U.S. Strategy on Russia  Monday, 12 October and 9 November
Principals: GS Faculty, Tom Graham
Briefing Team Members:

Audience:
Assistant Secretary of State for Europe and Eurasia
Treasury Department Undersecretary for Terrorism and Financial Intelligence
Senior Adviser to the President

Team 7: Obama’s Legacy in Race Relations  Monday, 19 October and 16 November
Principals: GS Faculty
Briefing Team Members:

Audience:
Attorney General
Secretary of Housing and Urban Development
Senior Adviser to the President

Team 8: The Future of Europe  Monday, 26 October and 30 November
Principals: GS Faculty, David Cameron
Briefing Team Members:

Audience:
Secretary of Treasury
Secretary of Defense
Senior Adviser to the President
**Where Do We Go From Here?**

*Discussion Leaders:* GS Faculty  
*Location:* TBD

**GS Crisis Simulation - Session #1**

*Facilitators:* Instructional Staff and Guests